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BUSINESS BACKGROUND RESEARCH

Research Report

SUBJECT	Meridian Pacific Holdings Ltd (fictional)
OBJECTIVE	Ownership, standing, and risk indicator check ahead of a supply partnership
DATE RANGE	03–14 August 2026
PACKAGE TIER	Professional
PREPARED FOR	Sample Client Ltd. (fictional)

This is a sample report built around a fictional company to illustrate Sentavora's report standard (SRS Chapter 10), including its risk rating scale (SRS Chapter 9). No real company named Meridian Pacific Holdings Ltd is described or implicated by this document.

01 EXECUTIVE SUMMARY

RISK RATING (SRS CHAPTER 9)

ELEVATED

Meridian Pacific Holdings Ltd's registration and ownership are independently confirmed via official Cyprus and Hong Kong registry records. However, three separate issues were identified: the company was not disclosed as having traded under a different name until 2019; its own website and LinkedIn page each make claims that conflict with its own registry filings; and a 2023 regional news report of a customs dispute has no located resolution. No single finding is disqualifying on its own, but taken together they result in an **Elevated** risk rating (SRS 9.4).

Sentavora recommends the client seek direct written clarification on these three points before finalizing the partnership. This report does not make that decision on the client's behalf.

02 SCOPE

SUBJECT	Meridian Pacific Holdings Ltd, registered in Cyprus; trading under this name since 2019, previously registered as Kestrel Import-Export Ltd
OBJECTIVE	Confirm current registration, ownership, and standing; verify the company's public claims; identify any publicly visible risk indicators relevant to a supply partnership
TIME WINDOW	Full registry history available; other sources as of August 2026
SUB-QUESTIONS	(1) Confirm registration, ownership, and standing. (2) Verify the company's public claims about its history and scale. (3) Identify any publicly visible risk indicators.
EXCLUSIONS	No non-public financial statements were reviewed. No contact was made with the company or any named counterparty, to preserve independence (SRS Core Principle: Objectivity).

03 METHODOLOGY & SEARCH COVERAGE

√	**Cyprus company registry**	Reviewed — registration, prior name, and directorship confirmed (Ref R-01)
√	**Hong Kong company registry (parent entity)**	Reviewed — majority shareholder confirmed (Ref R-06)
√	**Corporate website**	Reviewed — public claims logged for cross-check (Ref R-03)
√	**LinkedIn company page**	Reviewed (Ref R-04)
√	**Regional news & trade press**	Reviewed — one relevant article found (Ref R-05)
√	**General forum/discussion search**	Reviewed — one unconfirmed post found (Ref R-07)
—	**Non-public financial statements**	Not in scope
—	**Direct contact with company/ counterparties**	Not in scope — would compromise independence

04 SOURCES

LEVEL A / B	3 sources (Cyprus registry, prior-name registry record, Hong Kong registry)
LEVEL C	2 sources (website, LinkedIn)
LEVEL D	1 source (regional trade press)
LEVEL F	1 source (forum post, unconfirmed)

05 FINDINGS — REGISTRATION & OWNERSHIP

RE: SUB-QUESTION 1

VERIFIED

LEVEL A/B

The company has been registered in Cyprus since 2014, initially as Kestrel Import-Export Ltd, renamed to Meridian Pacific Holdings Ltd in 2019. Confirmed directly via the official registry and independently corroborated by the Hong Kong parent-entity filing (Ref R-06).

Ref. R-01

RE: SUB-QUESTION 1

VERIFIED

LEVEL A/B

The majority shareholder is a Hong Kong-registered holding entity, confirmed via the Hong Kong Companies Registry, independently corroborating the Cyprus filing's listed ownership structure.

Ref. R-06

RE: SUB-QUESTION 1

MEDIUM CONFIDENCE

LEVEL A/B + C

The individual currently listed as director in the Cyprus registry differs from the individual named on the company's own "Leadership" web page, which does not appear to have been updated following a director change reflected in the registry.

Ref. R-01, R-03

06 FINDINGS — PUBLIC CLAIMS VS. REGISTRY

RE: SUB-QUESTION 2 — FOUNDING DATE

CONFLICTING

COMPANY WEBSITE (REF R-03)	CYPRUS REGISTRY (REF R-01)
"Serving clients since 2009"	Earliest registration (under either name): 2014

Not resolved from public sources; presented to the client as an open discrepancy rather than assumed in either direction.

RE: SUB-QUESTION 2 — COMPANY SIZE

CONFLICTING

LINKEDIN (REF R-04)	REGISTRY ANNUAL FILING (REF R-01)
"51–200 employees"	Most recent filing indicates a headcount notably below this range

LinkedIn employee-count bands are self-reported by companies and not independently verified by the platform; the registry filing is treated as the more reliable figure per SRS Chapter 5 classification.

07 FINDINGS — RISK-RELEVANT ITEMS

RE: SUB-QUESTION 3

MEDIUM CONFIDENCE

LEVEL D

A 2023 article in a regional trade publication reports a customs dispute involving the company at a Thai port. No follow-up coverage or resolution was located within the search window.

Ref. R-05

RE: SUB-QUESTION 3

UNCONFIRMED

LEVEL F

An unattributed forum post alleges delayed payment to a subcontractor. Poster identity and the claim itself could not be corroborated by any other source. Included here for completeness only; carries no weight in the risk rating below.

Ref. R-07

08 ANALYSIS

Ownership and control are independently confirmed across two national registries (SRS 7.4, Verified). However, a pattern emerges across the remaining findings: two self-published claims (founding date, headcount) each run ahead of what the company's own registry filings show, and a leadership-page update appears to have lapsed. Individually, none of these would be more than a minor note. Combined with a credible but unresolved dispute report (Ref R-05), the pattern is treated as cumulatively relevant to risk, per SRS 9.4 — not because any single item is serious, but because the combination suggests the company's external communications are not being kept closely aligned with its own official filings.

09 RISK INDICATORS

ELEVATED

SRS 9.4

Cited findings supporting this rating:

- Unresolved customs dispute report (Ref R-05, Medium Confidence)
- Undisclosed prior name change combined with an inconsistent founding-date claim (Ref R-01 vs. R-03)
- Employee-count discrepancy between registry filing and self-reported figures (Ref R-01 vs. R-04)

Per SRS 9.4, no single finding above would independently justify more than a "Moderate" rating; the Elevated rating reflects their combination.

10 LIMITATIONS

- No non-public financial statements were reviewed; this assessment is based solely on what is publicly filed or published.
- The forum allegation (Ref R-07) could not be corroborated and carries no weight in the risk rating.
- The resolution status of the customs dispute (Ref R-05) could not be determined from public sources within the search window.
- No contact was made with Meridian Pacific Holdings Ltd or any named counterparty.

11 CONCLUSION

Core ownership and registration are independently confirmed. The combination of an undisclosed prior name change, two public claims inconsistent with registry filings, and an unresolved dispute report results in an Elevated risk rating. Sentavora recommends the client seek direct written clarification on these three points before finalizing the partnership; this report does not make that decision on the client's behalf (SRS 8.5).

12 APPENDIX — SOURCE LOG

REF	SOURCE	TYPE	DATE	NOTES
R-01	Cyprus company registry — Meridian Pacific Holdings Ltd	Level A/B	2026-08-04	Registration, prior name, director, annual filing
R-03	meridianpacificholdings.example	Level C	2026-08-04	"Since 2009" claim; Leadership page
R-04	linkedin.com/company/meridian-pacific-example	Level C	2026-08-05	"51–200 employees" claim
R-05	[regional trade publication] — customs dispute report	Level D	2026-08-06	2023 article; no follow-up located
R-06	Hong Kong Companies Registry — parent entity	Level A/B	2026-08-07	Majority shareholder confirmed
R-07	[forum, platform withheld] — unattributed post	Level F	2026-08-08	Payment-delay allegation; uncorroborated